

A white Boeing 747 airplane is shown from a low angle, flying over a city skyline at night. The city lights are reflected in the water below, creating a colorful, blurred pattern. The sky is dark blue.

AEQUS

ecosystems of efficiency

AEQUUS LTD



Price Band

₹118 to ₹124

Issue Opens

Dec 3, 2025 to Dec 5, 2025

Face Value

₹10

Issue Size

₹921.81Cr.

Lot Size

120 Shares

Listing At

NSE, BSE

Aequus Ltd Info

Issue Size

7,43,39,651 shares / ₹921.81Cr

Fresh Issue

5,40,32,258 shares / ₹670.00 Cr

Offer for Sale

2,03,07,393 shares of ₹10 / ₹251.81 Cr

Retail Quota

Not less than 10% of the Net Issue

Retail Min/Max

Rs.14,880/ 1,93,440

Aequus Ltd Timeline

Tentative Allotment

Mon, Dec 8, 2025

Initiation of Refunds

Tue, Dec 9, 2025

Credit of Shares to Demat

Tue, Dec 9, 2025

"Aequus Ltd" Listing Day

Wed, Dec 10, 2025



Objects of The Offer

The Offer includes a Fresh Issue of Equity Shares aggregating up to ₹6,700 million. The Company intends to use the Net Proceeds (post Offer expenses) and Net Pre-IPO Proceeds for the following:

- (1) repayment or prepayment of certain outstanding borrowings of the Company and its Subsidiaries;
- (2) funding capital expenditure for purchasing machinery and equipment for the Company and its wholly-owned Subsidiary, AeroStructures Manufacturing India Private Limited
- (3) supporting inorganic growth through potential acquisitions and strategic initiatives; and
- (4) general corporate purposes. The combined allocation towards general corporate purposes and inorganic growth will not exceed 35% of the Gross Proceeds, with a maximum of 25% earmarked exclusively for inorganic growth. No part of the Fresh Issue proceeds will be used to repay loans taken from related parties. The Offer for Sale comprises up to 20,307,393 Equity Shares, with proceeds going solely to the Selling Shareholders.

About The Company and Business Overview

1. Company Overview

Vertically integrated precision component manufacturer serving global aerospace and consumer OEMs.

Differentiated by engineering-led, end-to-end manufacturing ecosystems.

2. Business Segments

A. Aerospace Segment

Manufactures precision components for engine systems, landing gear, interiors, cargo, structures, and assemblies.

India's leading SEZ-based aerospace manufacturer with machining, forging, surface treatment, and assembly under one ecosystem.

Expertise in titanium and high-end alloy machining.

Major revenue driver: ₹4,739.53 million (88.23%) for 6 months ending Sept 30, 2025.

B. Consumer Segment

Products include: portable computer & smart device components, plastics (toys, figurines, vehicles), cookware, and small appliances.

Mass production for portable computer components began July 31, 2025.

Targeting supply chain integration with a top global consumer electronics company (FY24).

Utilizes niche aerospace capabilities (surface treatment, forging, assembly) for consumer products.

3. Manufacturing & Operations

Three integrated manufacturing ecosystems in India: Belagavi, Hubballi, Koppal (Karnataka).

International facilities: Cholet (France) and Paris, Texas (USA).

Total capacity: 2.9+ million machining/molding hours annually.

Equipment: 200+ CNC machines (Aerospace) & 161 molding machines (Consumer).

Global reach across 22 international markets (U.S., U.K., Germany, France, Sweden, Hong Kong, etc.).

4. Customer Base & Relationships

Long-standing partnerships with high-entry-barrier global OEMs.

Average relationship: 11 years with top 10 customer groups; 15 years with top 3.

Revenue contribution:

cturing excellence.



Vertically Integrated Ecosystems: The Company operates in three engineering-led manufacturing "ecosystems" located in India (Belagavi, Hubballi, and Koppal, all in Karnataka). The Belagavi Manufacturing Cluster alone includes 1,231,721 square feet of precision component manufacturing facilities, and is recognized as the only precision component manufacturer operating within a single special economic zone in India to offer fully vertically integrated manufacturing capabilities in the Aerospace Segment (machining, forging, surface treatment, and assembly). This integration minimizes the carbon footprint and transportation costs for OEMs.

• Manufacturing Capacity: As of September 30, 2025, the aggregate capacity across all facilities was 2,919,058 annual machining/molding hours, utilizing over 200 Computer Numerical Control (CNC) machines for the Aerospace Segment and 161 molding machines for consumer products. The Company is currently focused on expanding its capabilities in 5-axis machining (higher value-added activities) while selectively outsourcing lower value-added activities (3-axis and 4-axis machining).

• International Footprint: AEQUS has a manufacturing presence across three continents:

- India: Belagavi, Hubballi, and Koppal Manufacturing Clusters.
- U.S.: Paris, Texas facility (operated by Aequis Aero Machine Inc.).
- France: Cholet facility (operated by Aequis Aerospace France SAS).

Customer Relationships

The Company focuses on long-standing relationships with global OEMs, reflecting high barriers to entry in the precision manufacturing industry.

- Client Stickiness: The average length of relationship with the ten largest customer groups is 11 years. The three largest customer groups had an average tenure of 15 years as of September 30, 2025.
- Major Customers: Key clients include Airbus, Boeing, Collins Aerospace, Spirit AeroSystems Inc., Safran, Hasbro, Spinmaster, Wonderchef, and Tramontina.
- Tier-1 Supplier Status: The Company is an established Tier-1 supplier for certain global OEMs in both segments. In recognition of its capabilities, the Company received the Airbus Innovation Award in 2016 and the Airbus Ramp-up Champion Award in 2024 for operational excellence and resilience.

FINANCIAL RATIOS

FINANCIAL RATIOS	ROCE	ROE	P/E	INDUSTRY P/E	EV/EBITDA
Azad Engineering Limited	12.20	8.58	93.63	47.82	48.20
Unimech Aerospace and	22.20	19.90	63.00	47.82	41.80
Amber Enterprises India Limited	14.50	11.30	110.00	47.82	31.50
Kaynes Technology India Limited	14.30	10.70	95.00	47.82	56.10
Dixon Technologies (India) Limited	40.00	32.80	67.10	47.82	36.40
PTC Industries Limited	11.50	12.30	6.99	47.82	12.30
Aequis Limited	0.87	(14.30)	20.39	47.82	N/A



Brief profile of the Directors

- **Aravind Shivaputtrappa Melligeri**, Executive Chairman and CEO of AEQUS Limited, is an Individual Promoter with over 25 years of experience in the aerospace sector. Associated with the Company since its inception in 2000, he has been instrumental in shaping AEQUS' strategy and establishing its vertically integrated manufacturing ecosystems, including the Belagavi Manufacturing Cluster—India's first precision manufacturing SEZ. He holds a Bachelor's degree in Mechanical Engineering from Mangalore University and a Master's degree from Pennsylvania State University. Appointed CEO on May 13, 2025, he is a U.S. citizen, an Overseas Citizen of India, and also serves as Director of Aequus Manufacturing Investments Private Limited.
- **Rajeev Kaul**, Managing Director of AEQUS Limited, is a Chartered Accountant with more than 22 years of experience across finance and the aerospace industry. He holds a Bachelor's degree in Mathematics from the University of Delhi and has been associated with the Company since April 1, 2007. Rajeev oversees the performance and operations of AEQUS' major business segments, including aerospace and consumer durables. Known for his strong leadership and financial expertise, he plays a central role in driving operational efficiency and business growth. As a Board member, he is liable to retire by rotation as per statutory requirements
- **Ajay Aravind** Prabhu serves as a Non-executive Director at AEQUS Limited and brings more than 23 years of experience in technology, engineering, and operations. He holds a Bachelor's degree in Electronics and Communication Engineering and a Doctorate in Philosophy from the University of Massachusetts, USA. Ajay's career spans strategic roles in global engineering and technology organizations, and he is currently associated with QuEST Global Engineering Services Private Limited. On the Board of AEQUS, he contributes technical insight, strategic guidance, and operational oversight. He is liable to retire by rotation as per applicable corporate governance requirements
- **Eberhard Klaus Richter**, Independent Director at AEQUS Limited, is an engineering and robotics expert with over 29 years of global experience. He holds an engineering degree and a Doctorate in Robotics from the Technical University of Munich. His career includes leadership roles in procurement, materials management, and business strategy at Airbus SAS, the BMW Group, and McKinsey & Company. Appointed for a five-year term starting April 25, 2025, he provides the Board with international exposure, deep technical knowledge, and strong strategic capabilities. His extensive manufacturing and aerospace experience adds significant value to AEQUS' governance framework.

Strengths



- **Advanced & Vertically Integrated Precision Manufacturing Capabilities:** AEQUS offers end-to-end aerospace and consumer precision manufacturing with advanced machining, forging, surface treatment, high-alloy expertise, and large-scale CNC capacity.
- **Engineering-Led, Vertically Integrated Manufacturing Ecosystems:** Co-located manufacturing ecosystems enhance supply chain efficiency, reduce costs, lower carbon footprint, and enable rapid expansion through AEQUS' asset-light, integrated cluster model.
- **Global Manufacturing Presence Across Three Continents:** Facilities in India, the U.S., and France provide proximity to OEMs, support near-shoring, reduce geopolitical risks, and strengthen global customer relationships.
- **Diverse Precision Product Portfolio Across High-Value Segments:** AEQUS delivers 5,000+ aerospace components and high-value consumer products, leveraging core aerospace capabilities to expand into electronics, toys, and durables.
- **Long-Standing Relationships with High Entry Barrier Global Customers:** Strong client loyalty, Tier-1 supplier status with leading OEMs, and industry awards reflect AEQUS' reliability in high-entry-barrier sectors.

Key Risk Factors

- **High dependence on the Aerospace Segment** (88.23% revenue) means decreased demand or unfavorable economic factors adversely affect the business
- **Dependence on ten largest customer groups** (82.51% revenue); losing them or changes in their financial condition harms business
- **Contracts are requirement-based**, not fixed-quantity; termination or decline in customer production needs may adversely affect results
- **Business requires** significant capital expenditure for maintenance or upgrades; inability to access capital adversely affects operations
- **Inability to maintain capacity** utilization after expansion, or a slowdown/shutdown in manufacturing, adversely affects results
- **Fluctuations in prices** and disruptions in the availability of key raw materials adversely affect business and financial condition.
- **All Indian manufacturing units** are concentrated in Karnataka, exposing the company to specific regional risks and adverse events
- **Negative operating cash** flows occurred previously and may continue, hindering funding of operations and proposed business expansions

Statement of Profit and Loss



(All amounts are in Indian Rupees millions, unless otherwise stated)

Particulars	Fiscal 2025	Fiscal 2024	Fiscal 2023
Revenue from operations	9,246.06	9,650.74	8,121.32
Other income	346.07	232.30	284.07
Total income (A)	9,592.13	9,883.04	8,405.39
Cost of materials consumed	4,082.60	4,390.72	4,168.95
Purchases of stock-in-trade	-	-	20.70
Changes in inventories	(160.60)	(224.67)	(349.24)
Employee benefits expense	1,587.41	1,434.08	1,446.39
Impairment losses/(reversal)	4.16	14.63	8.54
Other expenses	2,998.87	2,813.18	2,479.49
Total expenses (B)	8,512.44	8,427.94	7,774.83
EBITDA (A-B before finance, dep, share)	1,079.69	1,455.10	630.56
Finance costs	589.01	638.06	646.07
Depreciation & amortisation	1,034.06	1,076.85	995.16
Loss before exceptional & tax	(543.38)	(259.81)	(1,010.67)
Share of profit/(loss) of JV/associate	85.24	51.52	(8.74)
Exceptional items	(482.65)	186.48	(7.36)
Loss before tax	(940.79)	(21.81)	(1,026.77)
Current tax	148.88	115.13	12.02
Deferred tax	(65.48)	(15.47)	48.47
Total tax expense	83.40	99.66	60.49
Loss from continuing operations	(1,024.19)	(121.47)	(1,087.26)
PBT from discontinued ops	0.73	(20.97)	(7.69)
PAT from discontinued ops	0.73	(20.97)	(7.69)
Loss for the period/year	(1,023.46)	(142.44)	(1,094.95)
OCI – FX translation	(49.37)	(42.10)	(66.38)
OCI – Remeasurement	(3.86)	3.08	12.73
Share of OCI – JV/associate	-	-	(0.55)
Income tax on OCI	-	-	(2.16)
Total OCI (net)	(53.23)	(39.02)	(56.36)
Total comprehensive loss	(1,076.69)	(181.46)	(1,151.31)
Loss attributable to owners	(1,023.46)	(108.38)	(988.26)
Loss attributable to NCI	-	(34.06)	(106.69)
OCI attributable to owners	(53.23)	(39.01)	(51.97)
OCI attributable to NCI	-	(0.01)	(4.39)
Comprehensive loss owners	(1,076.69)	(147.39)	(1,040.23)
Comprehensive loss NCI	0.00	(34.07)	(111.08)
EPS – Continuing (Basic & Diluted)	(1.80)	(0.16)	(2.42)
EPS – Discontinued	0.00	(0.04)	(0.02)
EPS – Total	(1.80)	(0.20)	(2.44)

Valuation and Outlook



Aequus Ltd IPO is expected to be priced between ₹118 to ₹124 per share. At this price, the P/E (Price To Earning) Ratio is x. The Industry P/E is 148.69x.

Name of the Companies	Revenue from Operations (₹ million)	Face Value (₹)	Closing Price (Nov 21, 2025)	P/E	EPS Basic (₹)	EPS Diluted (₹)	RoNW (%)	NAV per Share (₹)
Aequus Limited	9,246.06	50.00	N/A	N/A	[1.80]	[1.80]	[0.54]	12.47
Azad Engineering Limited	4,573.54	2.00	1,637.00	93.63	14.66	14.66	0.06	234.06
Unimech Aerospace and Manufacturing Limited	2,429.26	5.00	985.00	63.00	17.59	17.59	0.12	141.01
Amber Enterprises India Limited	99,730.16	10.00	7,000.00	130.00	72.01	71.67	0.11	672.61
Kaynes Technology India Limited	27,212.52	10.00	5,364.00	95.00	45.82	45.40	0.30	439.85
Dixon Technologies (India) Limited	3,88,601.00	2.00	14,305.00	67.10	205.70	202.58	0.48	494.74
PTC Industries Limited	3,080.74	10.00	155.00	6.99	41.17	41.33	0.04	940.03

Aequus Limited is positioned for strong medium-term growth driven by rising demand across power transmission, renewable energy, EVs, and electrical equipment. The proposed expansion through its subsidiary ALCU, which nearly doubles manufacturing capacity, is expected to materially enhance scale, diversify the product portfolio, and elevate the Company from the 4th to potentially the 3rd largest player in the industry. Its longstanding profitability, efficient working-capital cycle, and strong customer diversification further support a stable financial trajectory.

However, the Company's future performance will depend on execution of the new capacity, stability in copper prices, and the ability to reduce dependence on concentrated geographies and key sectors. If managed well, Vidya Wires is well-placed to benefit from industry tailwinds, increasing electrification, and expanding renewable and EV platforms in India. Overall, the Company exhibits a favourable growth outlook with scalability and sectoral relevance.

"Call us on 8448899576" to find out whether or not you should apply.

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